



Membership Certificate

This is to certify that

Sefar Holding Inc.

was elected as a member of EFQM on 1 March 2002.

It supports EFQM in its mission to be the driving force for sustainable Excellence in Europe and to create a world in which organisations in Europe excel.

A handwritten signature in black ink, appearing to read 'Loïc', written over a light blue, curved graphic element.

Loïc Capéran
President